

Kent Wildlife Trust

Report and Financial Statements

Year Ended

31 December 2011

Company Number 633098

Kent Wildlife Trust

Report and financial statements for the year ended 31 December 2011

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Honorary Officers

Mrs F Weston	Chairman
R Hope	Treasurer
P Payne	Secretary

Registered office

Tyland Barn, Sandling, Maidstone, Kent, ME14 3BD

Company number

633098

Charity number

239992

Principal bankers

Barclays Bank Plc, 80 High Street, Sevenoaks, Kent, TN13 1LR

Solicitors

Gullands, 16 Mill Street, Maidstone, Kent, ME16 6XT

Investment management advisors

J O Hambro Investment Management Limited, 21 St James' Square, London, SW1 4HB

Auditors

BDO LLP, 2 City Place, Beehive Ring Road, Gatwick, West Sussex, RH6 0PA

Kent Wildlife Trust

Report of the Council of Management for the year ended 31 December 2011

Introduction from the Chairman

2011 was a very challenging year for the economy with financial constraint and far-reaching cuts in spending that had a dramatic impact on many parts of the voluntary sector. Kent Wildlife Trust, with the valuable level of independent donations and subscriptions it receives from its supporters across the county and a broad spectrum of other income streams, was - to some degree - sheltered from winds that were blowing through other parts of the charity world. However, inevitably, as the year progressed it became clear that the Trust, too, was suffering from the general contraction in the economy. Many partners who have actively worked alongside us for many years were no longer there to front their own organisations' environmental programmes and that investment in the environment has been lost. Natural England, a very important partner, lost both staff and much of its capacity to finance new initiatives. The immense value of legacies to the Trust came to the forefront as we were fortunate enough to receive a significant legacy during the year. This helped to ensure we retained the considerable skills needed to defend Kent's wildlife. Charitable Trusts continued to actively support our work but the competition for their support is fierce. Meanwhile, although our supporters remain wonderfully loyal, it is increasingly difficult to keep the 31,000 who support us now, despite the remarkably low level of natural wastage.

The Government's commitment to be "the Greenest Government yet" came under serious challenge as there were threats to planning controls, to the hitherto accepted importance of environmental designations on land and deregulation of many of the environmental constraints that lie at the heart of our ability to defend the County's wildlife. The calls for a Thames Estuary Airport continue unabated and - despite campaigns over 40 years and the international status of the estuary - the plans continue to receive political support. Similarly, the demand for a lower Thames crossing continues and its contribution to the rapid movement of large numbers of lorries is regarded as crucial for the future of the County's economy.

The work of Kent Wildlife Trust – and that of Trusts across the country - to voice the need for the defence of wildlife and wild places has never been more important and the support of our members never more necessary. As this Report is being compiled, the political approach taken to this continues to be changing rapidly and the Trust continues to ensure we are able to respond as effectively as possible to the challenges put before us.

Against this background, during 2011 we have continued to maintain a high level of activity.

Our reserves teams have been managing active restoration of habitats at Blean Woods, Hothfield Heathlands and at Wilderness Down. At Nashenden Down chalk downland and low-input arable are being created side by side. Taking Old Park Hill under management has made a big contribution to the complex of downland under management around Dover while the introduction of grazing on the bastion slopes of Dover Castle illustrates another way in which the Trust can intervene directly.

Our diverse array of conservation activities remains busy. The value for wildlife of our landowner advisory service continues to be apparent with more landowners – farmers and other groups – seeking our advice. Wetland projects in East and West Kent continue this emphasis on collaboration. Our marine team has been very fully engaged in supporting the designation of Marine Protected Zones.

The appointment of a Head of People Engagement, to draw together our schools and outreach work, volunteering, membership and marketing function shows the strength of the Trustees desire to ensure that our work with a wide range of audiences should have the highest priority and be reflected throughout the work of the Trust.

Kent Wildlife Trust

Report of the Council of Management for the year ended 31 December 2011 *(continued)*

Introduction from the Chairman *(continued)*

All our activities drawn together give strength and direction under our Living Landscape vision, the principles of which have been enshrined in the Government White Paper for the Environment: *More Bigger Better Joined*

Throughout the Annual Report there is evidence of the sustained support of our members and many others who value our work. This support brings us an independent voice and the money to continue to carry our message through lobbying and by example. We could not do what we do without this generous and vital recognition so thank you to you all.



Mrs F Weston
Chairman

Date 14/3/12.

Kent Wildlife Trust

Report of the Council of Management for the year ended 31 December 2011 (*continued*)

The Council of Management (Board of Trustees) presents its report and the audited financial statements for the year ended 31st December 2011.

The message from the chairman set out in the previous pages forms part of this report. The financial statements comply with the current statutory requirements, the Memorandum and Articles of Association and the Statement of Recommended Practice – Accounting and Reporting by Charities.

Reference and administrative details

Company number

633098

Charity number

239992

Registered office and operating address

Tyland Barn, Sandling, Maidstone, Kent, ME14 3BD

Principal Bankers

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Status

The organisation is a charitable company limited by guarantee, incorporated on 21 July 1959 and registered as a charity on 1 January 1961.

Governing document

The organisation was established under a Memorandum of Association which establishes the objects and powers of the organisation and is governed under its Articles of Association.

Kent Wildlife Trust

Report of the Council of Management for the year ended 31 December 2011 (continued)

Organisational structure

Kent Wildlife Trust is currently governed by a Council of Management (Board of Trustees) which meets regularly to manage its affairs. The Trustees are elected by the membership at the Annual General Meeting. The Trustees meet in three sub-committees covering Finance and Audit, Conservation and Policy and People Engagement, the last two of which may co-opt non-trustee members. There is also a Local Groups Committee which comprises a representative of each local group. The Trust has approximately 90 staff (FTE 61) and over 980 active volunteers who contribute to achieving its objectives. The Chief Executive, John Bennett, leads the staff and volunteer team under delegated powers, reporting to the Chairman and Council of Management.

Members of the Council of Management

The members of the Council of Management who served during the year and up to the date of this report are detailed below. In each case the date shown in the right hand column is the date on which they are due to retire.

Honorary Officers

Mrs F Weston	Chairman	2013
R Hope	Honorary Treasurer	2013
P Payne	Honorary Secretary and Vice-Chairman	2013

Members

Ms P Bateson		2012
Mrs A Byerley	Elected 17 September 2011	2014
G Champion		2013
Ms A Cottrell	Resigned 17 September 2011	
M Garwood		2012
Mrs V Golding		2012
B Hay		2012
G Hill	Elected 17 September 2011	2014
G Knight		2013
C Maxwell	Elected 17 September 2011	2014
M O Connor	Elected 17 September 2011	2014
Mrs C Osborn-Forde		2012
S Richardson		2012
M Robinson	Retired 17 September 2011	
T Simmons	Elected 17 September 2011	2014
D Thomas		2012
I Tittley	Elected 17 September 2011	2014
A Watson		2012
K West	Retired 17 September 2011	

Appointment of members of the Council of Management

The Council of Management consists of a chairman, vice-chairman, secretary and treasurer together with not less than twelve or more than twenty other members. The Council may appoint any eligible person as a member of council either to fill a casual vacancy or by way of addition to the council. Any member of Council so appointed shall retire from office at the Annual General Meeting following their appointment but shall be eligible for re-election.

At the Annual General Meeting, one third of the council shall retire from office (those longest in office since their last election) but shall be eligible for re-election.

Members of the council have no beneficial interest in either the group or the charity.

Kent Wildlife Trust

Report of the Council of Management for the year ended 31 December 2011 (*continued*)

Recruitment and training of Trustees

Each member of the Trust is invited in writing at least once annually to seek nomination for election as a Trustee. Staff and Trustees welcome potential new Trustees with key professional skills.

All Trustees receive comprehensive induction training sufficient for them to be able to understand their responsibilities. In addition a number of subject-specific away days and other opportunities to improve their skills and understanding are held for Trustees, enabling them to keep fully informed of issues affecting the Trust and their role as Trustees.

Good governance

The Trustees have adopted the Principles of Good Governance promoted by the Charity Commission and have adopted the code.

Related parties

Kent Wildlife Trust is an autonomous charity that, like the other 46 Wildlife Trusts, is part of an informal partnership under the Royal Society of Wildlife Trusts. The RSWT's governing body is directly accountable to the 47 independent Wildlife Trusts, its corporate members.

Financial and administrative review

Despite difficult financial times and notwithstanding the uncertainty in the economy throughout the world, the Trust has produced a better outturn than was expected. Whilst the recruitment of new members was difficult, we experienced low attrition and were able to finish the year with subscription income that was up 2.6% on 2010.

Again we were the beneficiaries of many legacies, both in cash and in kind, and these have enabled the Trust to continue to deliver excellent work for wildlife in the County. We continue to be indebted to the many people whose foresight and generosity enables us to enhance and expand our work for wildlife long after they have gone.

The Trustees continue to monitor the Trust's investment portfolio closely and despite the turbulent economic times, the value of the portfolio has remained within expected parameters.

Whereas the various Local Groups of Kent Wildlife Trust have previously been reasonably independent in their operations, new governance guidance has been adopted by them, bringing them more under the umbrella of the Trust while still enabling them to continue the excellent work that they do on behalf of the Trust. From 2012 Local Group income and expenditure will be incorporated in our annual accounts.

Serious incident reporting

In terms of regulations issued by the Charity Commission, the Trustees are required to report to the Charity Commission any serious incident that has resulted or could result in a significant loss of funds or a significant risk to the charity's property, work, beneficiaries or reputation. In the opinion of the Trustees no such incident has occurred in the year under review or subsequently, and therefore no report has been made to the Charity Commission.

Kent Wildlife Trust

Report of the Council of Management for the year ended 31 December 2011 *(continued)*

Risk management

Risk management has always been important in the governance of the Trust and the various risks to the Trust have been part of regular reviews undertaken by the Audit Committee. Following guidance, various steps have been implemented to continue to improve in this field and the Charity Commission checklist CC8 has been incorporated into the procedures. The auditors have been tasked to include in their audit programme any aspects of CC8 that are not already part of their routine checks. The Trustees reviewed the risk register during the year and are of the opinion that all pertinent risks are contained therein and that reasonable strategies for their mitigation are in place.

Bribery Act 2010

In line with the provisions of the Bribery Act 2010, the Trust has adopted a formal policy and has implemented systems for controlling and recording any gifts or benefits offered to staff by companies or others. The Chief Executive has conducted a training session for all staff and steps will be taken to ensure that the Trust's policy and procedures are incorporated in the induction of new staff.

Financial reserves

The final drawdown from the Strategic Development fund took place in 2011 and the Trust continues to seek out ways of funding the important work that was previously funded from this source. The amount set aside in the Property and Maintenance fund for the provision of badly needed office space in Tyland farmhouse has almost been extinguished and what remains in the fund will be used for the provision of additional bulk storage and security in this area.

The Legacy Stabilisation fund, which is managed at Trustee level, is a designated fund that receives all unrestricted legacy income. It may be drawn upon from time-to-time for any purpose approved by the Trustees.

Financial reserves policy

The cash resources of the Trust provide stability and support growth in a challenging environment. The financial reserves are unrestricted funds from operating activities and include both designated and unrestricted legacy income. The Trustees have agreed that the minimum amount to be held in a specially designated fund, referred to as the Kent Wildlife Trust Emergencies fund, shall be equivalent to six months core-funded employment costs currently in the neighbourhood of £1million.

Public benefit

The Trustees, having regard to the guidance contained in the Charity Commission's guidance on public benefit, have reviewed this in relation to the aims and objectives of the Trust, the planned future activities of the Trust and to the benefits experienced by those who use and experience the services delivered by the Trust.

The main focus of the work undertaken by the Trust includes the protection and conservation of wildlife and wild places in Kent and Medway, the enhancement, expansion and connection of areas for wildlife as part of a Living Landscape and inspiring people about the natural world, enabling them to become involved in supporting the Living Landscape and Living Seas. Since its inception over fifty years ago, the Trust has succeeded in increasing considerably the quantity and quality of the land it holds and manages as nature reserves. These nature reserves are in the main freely open to the general public. In addition, through various programmes, a greater awareness of wildlife issues is being strived for with a variety of stakeholders such as local authorities, schools, landowners, property developers and the general public. The benefit of these programmes continues into the future.

Kent Wildlife Trust

Report of the Council of Management for the year ended 31 December 2011 (*continued*)

Public benefit (*continued*)

Other beneficiaries of the work done by Kent Wildlife Trust include a volunteer team of over 980 active volunteers who serve regularly in a variety of ways and who benefit from the skills training offered. Like-minded organisations and local authorities for whom the Trust manages sites or provides information also benefit, and the Trust caters at certain sites for the needs of people who have accessibility or other specific needs.

The activities, aims and objectives are reviewed regularly each year by the Trustees. This review enables a focus on the needs of the future, the direction of future activities and how best to fulfil both obligations to objectives and to the public in general.

Systems and controls

The financial systems and controls that are in place are robust, transparent and constantly reviewed. The staff are both technically and academically well trained and keep abreast of changes and updates in regard to charity accounting laws and regulation. The Trust employs an outside IT contractor who works in close collaboration with the Chief Executive, Head of Finance and a Trustee who is well qualified in this field.

AIMS, ACTIVITIES AND ACHIEVEMENTS

The mission of the Kent Wildlife Trust is to work with people at all levels to bring about a renaissance of our natural heritage through the local and national programme of a Living Landscape and Living Seas.

To achieve this, a series of strategic aims underpinned the work of the Trust throughout 2011:

Creating and looking after places for wildlife – restoring our natural heritage through the principles of 'more, bigger, better, joined'.

The Historic Dover Downlands Project: a new nature reserve

The lease of Old Park Hill from the Dover Harbour Board as a nature reserve significantly extended the area of chalk grassland under restoration in the County. Meanwhile, agreement to secure the conservation management of Dover Castle was reached with English Heritage and Natural England during 2011, enabling the return of sheep grazing to the castle grounds. Sheep grazing will restore and conserve both the chalk grassland and archaeological interest of this iconic Local Wildlife Site.

Blean Project

The Trust passed the midway point in its ambitious project to restore a diverse mix of wildlife habitats including ancient heath, bog and wooded heath within the Trust's 2,500 acre land holding. Some 200 acres of wooded heathland and bog were grazed at low intensity, using Highland cattle and Konik horses, with a resulting increase in plant diversity in the grazed areas. These works have been funded by HLF, the Tubney Trust, the Peter De Haan Charitable Trust and others.

Ham Fen Beaver Project

Beavers bred at Ham Fen for a third successive year and the colony of eight has really begun to promote an increase in both plant and animal species diversity. Their activity in creating a more open mosaic of wet habitat and uneven-aged woodland continues to provide more opportunities for other wetland wildlife. The ten year licence that backs this work has been extended for a further ten years.

Ashford Warren & Hoads Wood

A programme of works to re-establish an exciting and rich mosaic of mixed native woodland, open wooded heath and acid grassland habitats was a key achievement of 2011.

Kent Wildlife Trust

Report of the Council of Management for the year ended 31 December 2011 (*continued*)

AIMS, ACTIVITIES AND ACHIEVEMENTS (*continued*)

Creating and looking after places for wildlife (*continued*)

Hothfield Heathlands

Recreated heathland habitat continued to establish in the arable fields acquired in 2007. Conservation grazing was fully re-established across both 'Old Hothfield' and the reserve extension, helping to gradually return scrubbed areas to heath, bog and acid grassland. This project is the result of a long-term collaboration with Ashford Borough Council and has been funded by GrantScape.

Wilderness Down Project

School Meadow (part of Spuckles Wood) and Bowl Wood – along with adjacent arable farmland acquired by KWT the previous year - were stock fenced during 2011. This will enable conservation grazing to commence in 2012 with support from the GrantScape Biodiversity Challenge fund.

Kemsing Down Nature Reserve

After much preparation, a major milestone for the reserve was reached in 2011 with the introduction of grazing by using the Trust's own Hebridean sheep. This is the first time this area has been grazed for many decades and is a major step forward in the quest for sustainable management of this important area of chalk grassland. The support of Kemsing Parish Council, Sevenoaks District Council and BIFFAWARD made this work possible.

Sevenoaks Wildlife Reserve

A three year project, funded by the Ibstock Cory Environmental Trust, was completed in 2011. The project enabled a significant amount of habitat management work to be carried out in many parts of the reserve with outcomes including:

- 5 bird hides connected by approximately 1.7km of wheelchair-friendly accessible paths
- Management of veteran trees to prolong tree life and maintain nesting and roosting habitat for birds and bats
- Bankside tree coppicing to encourage rich and varied vegetation around lake edges
- Riverside tree coppicing to improve the aquatic and marginal habitats of the River Darant
- Enhancement and expansion of reedbed areas
- Flood risk assessment study on the west lake
- Sand face scraping and drilling of artificial nesting holes in the disused sand quarry to encourage the return of a breeding sand martin colony

Local Food Project

The Special Reserve conservation grazing project, funded by the Big Lottery's Local Food Programme, is now in its third year and continues to develop and provide grazing and specialist support for many of the Trust's sites as well as providing income to offset costs. In 2011, 93 lambs were produced, some of which will replace older stock. A small herd of Dexter cattle is also being developed to succeed older cattle.

Kent Wildlife Trust

Report of the Council of Management for the year ended 31 December 2011 (*continued*)

AIMS, ACTIVITIES AND ACHIEVEMENTS (*continued*)

Influencing social and economic development to win for wildlife – Growing skills, knowledge and systems to inform decision makers, to safeguard wildlife and develop awareness and collaboration to promote a reconnected countryside.

Planning Applications

The Trust's Planning Officers reviewed 522 planning applications during the course of 2011. In 138 cases, written representations were submitted, either urging the imposition of conditions to safeguard and enhance wildlife or objecting to developments that threatened unavoidable damage. In addition, the Trust has been actively influencing the development of local planning policy.

Marine Conservation

Following the Marine and Coastal Access Act 2009, the Trust's marine work in 2011 focused on efforts to secure the best possible network of Marine Conservation Zones through full engagement in the two-year *Balanced Seas* stakeholder process. This recommended 31 Marine Conservation Zones around SE England (11 around Kent), as part of a national network of 127 sites. The Trust's Seasearch and Shoresearch volunteer surveys were invaluable in identifying key sites for protection.

Working with Landowners

KWT continued its work to restore and reconnect wildlife habitats during 2011, bringing 673 hectares into management that benefits wildlife by working with 58 landowners.

In one instance, collaboration with local farmers around the Nashenden Down reserve was invaluable in helping to secure the long term restoration of the site to flower-rich chalk grassland. Farmers at nearby Ringshill Farm, whose sheep graze the site under licence, also carried out arable management as part of one of Natural England's Higher Level Stewardship schemes. A 6-10 metre margin of unfertilised barley was left unharvested at the edge of the arable field to overwinter while an additional 12 hectares were left as stubble, providing much needed habitat for farmland wildlife.

Two new projects to benefit wetland wildlife were started in 2011; in West Kent, work began along the River Eden to restore riverside habitats and improve water quality and in East Kent work, funded by the BBC Wildlife Fund, took place with farmers to improve habitat for the rare and endangered shining ramshorn snail.

During the course of the year, the network of Roadside Nature Reserves was further extended and the proportion of Local Wildlife Sites in conservation management was increased.

Inspiring people and sharing wildlife – promoting awareness of the importance of a healthy, functioning natural system and providing places where people can learn about and enjoy nature

People Engagement at Visitor Centres and Reserves

The Trust welcomed over 61,000 people to its Visitor Centres during 2011, with a further 2,400 enjoying the 44 family activities held during the school holidays in August.

The environment around the visitor centre at Bough Beech was improved, with the creation of scrapes and ponds and the erection of a new bird hide. A series of permanent and temporary water bodies can now be seen from a newly established viewing platform and it is hoped that visitors will soon benefit from views of a variety of wildlife, including amphibians, dragonflies, wildfowl and waders.

At the Sevenoaks Wildlife Reserve, little-ringed plover and lapwing both bred successfully on the islands in front of the Public Hide, providing a great view for visitors. Kingfisher bred in the newly scraped sand quarry face and also provided a great spectacle from the Carter Hide on the north lake, where they were regularly seen fishing.

In West Blean the exciting WildArt Trail was opened to the public during 2011 as part of the wider Blean restoration project. Designed with the help of the local community - with school children providing many of the ideas for the wild art designs – the Trail was produced by local artists and craftsmen.

Kent Wildlife Trust

Report of the Council of Management for the year ended 31 December 2011 (*continued*)

AIMS, ACTIVITIES AND ACHIEVEMENTS (*continued*)

Inspiring people and sharing wildlife (*continued*)

Education

The education team worked with just under 7 500 school pupils in 2011, exceeding income targets by 21%. Teacher satisfaction levels were exceptionally high, with 98% rating their experience as either 'good' or 'excellent'. For schools unable to afford the costs of travel, outreach visits were made by the Education Officers, with over 4,400 pupils benefiting from this service. 'Grounds for Wildlife' visits were also made throughout the year, providing advice for schools on how to improve the biodiversity of their external spaces.

A total of 45 Study Days was delivered for adult learners, achieving 566 participants and an average attendance of 91.5%. This was the second most successful year ever for Study Days, hindered only by the unavoidable cancellation of several fungi courses due to the lack of specimens for study following a dry year.

Events

An open day was held at Queendown Warren in July to raise awareness of the Local Food Project. The event was well attended, with many members and non-members enjoying a sheepdog display, children's activities, livestock talks, special reserve mutton burgers and guided walks of the reserve.

Over 2,000 people attended the third annual Festival of Wildlife, enjoying guided walks, small mammal detection sessions, a wide range of children's activities, local arts and crafts, live music and a companion dog show.

Living Landscapes

Through a wide range of activities, including workshops for landowners, a site restoration project with a local youth group, family events, a visitor centre exhibition and a 70 km coastal cycle ride, the Living Landscapes Team raised awareness of the Trust's work. This encouraged 1,500 people to help us work towards creating a Living Landscape and Living Seas.

Accessibility

The Accessibility Working Group focused its efforts on accessibility audits during 2011, with a particular emphasis on visitor centres. In addition, a template has been devised to help wardens capture key access information about the sites they manage. This information is now proving a useful reference for those answering telephone enquiries and plans are underway to capture this information for distribution via leaflet and the Trust website.

Local Groups

The Local Groups network had a busy year in 2011, organising a wide range of talks, guided walks and events, including a highly successful 'Appie Day' at Bough Beech in October. Operating in Folkestone, Hythe & Dover, Ashford & Tenterden, Maidstone, Medway & Swale, Sevenoaks, West Kent and North West Kent, local groups help to raise awareness of the Trust and provide financial support through their fundraising activities.

Kent Wildlife Trust

Report of the Council of Management for the year ended 31 December 2011 (*continued*)

AIMS, ACTIVITIES AND ACHIEVEMENTS (*continued*)

Empowering people to make a difference – motivating individual action to promote, protect and enhance wildlife and natural systems.

Volunteering

A total of 984 volunteers were registered at the close of December 2011, with 590 enquiries made by potential volunteers during the course of the year. Over 200 of these enquiries resulted in registration. The Volunteer Development Officer continued to play a key role in facilitating links between volunteers and KWT staff and also in organising 'welcome days' and 'thank-you' events.

Reserves Volunteer Trainee Wardening Scheme

As a result of funding from GrantScape and the Heritage Lottery Fund, opportunities were provided for ten trainee warden placements working in Blean Woods, Hothfield Heathlands, Nashenden Down and Sevenoaks. Throughout the course of the year, the Trust provided training for these individuals in essential reserve management skills and offered vital experience for a future career in nature conservation.

Wildlife Gardening Award Scheme

The Wildlife Gardening Award Scheme is designed to help create corridors for wildlife by encouraging individuals and groups to improve the biodiversity of their gardens, school grounds, churchyards, allotments and community spaces. The scheme received 189 entries in 2011, the majority of which were from private gardens. Award ceremonies took place around the County in the autumn, with the support of the scheme sponsors and Local Authority partners.

Resourcing – growing supporters, boosting income streams, extending influence and developing appropriate skills and systems.

Membership

Membership subscriptions continue to be a vital source of core funding for KWT, with a total of 2,220 new memberships secured in 2011. This brought the total membership cohort to 31,408 at the 31st December. Despite the most challenging recruitment conditions experienced in many years, KWT succeeded in ending the year 9 memberships up on the previous year. The Trust's ability to secure the loyalty of its members and maintain a low attrition rate is a key feature of this success.

The Trust continued to develop its Corporate Membership Scheme in 2011, with 39 new Corporate Members recruited. A list of Corporate supporters can be found at Appendix A.

Legacies

The Trust was very grateful to be remembered in a number of wills during 2011. As a result, just under £975,000 was received in legacy donations.

Fundraising

A total of £300,000 to support new projects was secured during 2011, including, among many others, £120,395 Big Lottery Funding for a Community Garden at Romney Marsh Visitor Centre and £79,280 to deliver the Water Framework Directive on the River Eden.

A list of charitable trusts, foundations and other bodies that have supported the work of KWT during 2011 can be found at Appendix B.

Kent Wildlife Trust

Report of the Council of Management for the year ended 31 December 2011 (*continued*)

AIMS, ACTIVITIES AND ACHIEVEMENTS (*continued*)

Resourcing (*continued*)

Appeals

Old Park Hill became the latest Trust nature reserve in 2011 when agreement was reached with the Port of Dover Harbour Board. Trust supporters responded magnificently to an appeal by donating £32,363 to help with establishment and habitat management costs. Old Park Hill is also a designated Local Wildlife Site for its ancient chalk grassland.

Other appeals - including support for the costs of a reserve warden and improvements at The Larches nature reserve - brought the total contributions to £92,471.

Gift Aid

Gift Aid - which enables the Trust to claim back 25% tax on any gift from a UK tax payer - continued to be a vital source of income in 2011, with £260,195 received across all areas of giving.

Trading

Visitor Centre trading achieved an income of over £99,000 in 2011, exceeding expectations. Although retail income showed a slight reduction on 2010 levels, catering income grew by 22% on the previous year. This resulted in an overall increase of trading income by 3% on 2010 totals.

Governance – pursuing governance best practice

Local Group Governance

New guidelines for Local Groups governance were produced during 2011. These sought to update policies and procedures in line with Council and to give proper oversight of Local Group finances.

LOOKING TO THE FUTURE

A new business plan has recently been developed to guide Kent Wildlife Trust's activities in the period 2012 – 15. Having drawn together – under the title of 'People Engagement' – all activities aimed at engaging public audiences (including marketing, membership, fundraising, education, visitor centres and volunteering). Key priorities of the plan will be to further raise the profile of the Trust and increase public support for its work, both practical and financial.

Other guiding principles of the Plan include

- Continued co-ordination of activities to improve cost effectiveness of income generation
- Reduction of the gap between operational income and expenditure, driven principally by an increase in membership subscription income
- Further increases in the number of Local Wildlife Sites under positive management
- Further development of the education offer in order to inspire more young people and their families
- Full integration of the *Living Landscapes, Living Seas* vision throughout the Trust's work, bringing a widely shared ambition to KWT's conservation work and developing synergies with People Engagement
- Retention of a strong set of skills for defending the County's wildlife
- Continued defence against the threats posed to our wildlife by national policy and legislation through the work of our Conservation and Policy team

Kent Wildlife Trust

Report of the Council of Management for the year ended 31 December 2011 (*continued*)

Statement of responsibilities of the Council

The Council of Management is responsible for preparing the Annual Report and the financial statements in accordance with the Companies Act 2006 and for being satisfied that the financial statements give a true and fair view. The Council of Management is also responsible for preparing the financial statements in accordance with United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Council of Management to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period. In preparing these financial statements, the Council of Management is required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Council of Management is responsible for keeping adequate accounting records that show and explain the charity's transactions, disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006.

It is also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Financial statements are published on the charity's website in accordance with legislation in the United Kingdom governing the preparation and dissemination of financial statements, which may vary from legislation in other jurisdictions. The maintenance and integrity of the group's website is the responsibility of the Council of Management. The Council of Management's responsibility also extends to the ongoing integrity of the financial statements contained therein.

Auditors

BDO LLP were reappointed as the charitable company's auditors for 2011. As part of its good practice procedure, the Trust has gone to tender for audit services and another audit firm has been appointed to conduct the audit of the charitable company and its subsidiary from 2012.

All of the current Trustees have taken all the steps that they ought to have taken to make themselves aware of any information needed by the charitable company's auditors for the purposes of their audit and to establish that the auditors are aware of that information. The Trustees are not aware of any relevant audit information of which the auditors are unaware.

Approved by the Council of Management on 14/8/12
and signed on its behalf by



Mrs F Weston
Chairman

Date: 14/8/12

Kent Wildlife Trust

Independent auditors' report

INDEPENDENT AUDITORS REPORT TO THE MEMBERS OF KENT WILDLIFE TRUST

We have audited the financial statements of Kent Wildlife Trust for the year ended 31 December 2011 which comprise the Group Statement of Financial Activities, including the Group Income and Expenditure Account, the Group and Parent Charitable Company Balance Sheets, the Group Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of trustees and auditor

As explained more fully in the Trustees' Responsibilities Statement (set out on page 13), the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the APB's website at www.frc.org.uk/apb/scope/private.cfm.

Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the group's and the parent charitable company's affairs as at 31 December 2011 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Trustees' Annual Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

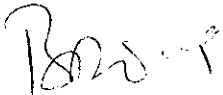
Kent Wildlife Trust

Independent auditor's report (*continued*)

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- the parent charitable company has not kept adequate accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.



*Donald Bawtree, senior statutory auditor
for and on behalf of BDO LLP, statutory auditor
Gatwick
United Kingdom*

Date: 17/5/12

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

Kent Wildlife Trust

Consolidated statement of financial activities (including consolidated summary income and expenditure account) for the year ended 31 December 2011

	Note	Capital land restricted funds £	Other restricted funds £	Unrestricted £	Total 2011 £	Total 2010 £
Incoming resources						
Donations legacies fund-raising and similar incoming resources		-	42,110	1,402,935	1,445,045	964,129
<i>Activities in furtherance of the charity's aims:</i>						
Membership subscriptions		-	-	352,059	852,059	330,252
Reserves management		-	100,204	240,617	340,821	969,145
Projects		-	1,024,985	-	1,024,985	312,429
Conservation, policy and consultancy		-	-	64,568	64,568	317,880
Education, volunteering and visitor engagement (including trading)		-	57,897	181,881	239,777	219,826
<i>Activities to generate funds:</i>						
Investment income		-	617	48,105	48,722	48,224
Other incoming resources		-	-	-	-	5,560
Total incoming resources	2	-	1,225,312	2,790,165	4,015,977	4,667,445
Resources expended						
<i>Cost of generating funds:</i>						
Marketing and publicity		-	42,110	517,002	559,112	559,160
<i>Charitable expenditure:</i>						
Membership services and recruitment		-	-	253,914	253,914	232,228
Reserves acquisition and management		-	45,009	517,561	562,570	689,976
Projects		-	1,024,985	-	1,024,985	1,416,106
Conservation, policy and consultancy		-	134,935	349,564	484,499	483,030
Education, volunteering and visitor engagement (including trading)		-	43,952	516,750	565,702	577,664
Governance costs		-	-	36,711	36,711	32,706
Total resources expended	3	-	1,295,991	2,191,502	3,487,493	4,040,370

The notes on pages 29 to 35 form part of these financial statements

Kent Wildlife Trust

Consolidated statement of financial activities (including consolidated summary income and expenditure account) for the year ended 31 December 2011 (*continued*)

	Note	Capital land restricted funds £	Other restricted funds £	Unrestricted £	Total 2011 £	Total 2010 £
Net incoming/(outgoing) resources before losses and transfers	4	-	(70,179)	598,663	528,484	626,575
Gross transfers between funds		-	-	-	-	-
Net incoming resources before revaluation		-	(70,179)	598,663	528,484	626,575
Unrealised (losses)/gains		-	-	(46,358)	(46,358)	78,719
Net movement in funds		-	(70,179)	552,305	482,126	705,294
Funds at the start of the year		4,517,470	1,686,397	4,021,125	10,224,992	9,519,698
Funds at the end of the year		4,517,470	1,616,218	4,573,430	10,707,118	10,224,992

All amounts relate to continuing activities.

All recognised gains and losses in the current and prior year are included in the statement of financial activities.

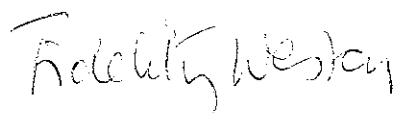
Kent Wildlife Trust

Consolidated and Charity balance sheets as at 31 December 2011

Company number 633098	Note	Group 2011 £	Group 2010 £	Charity 2011 £	Charity 2010 £
Fixed assets					
Tangible assets	7	6,538,977	6,415,007	6,538,977	6,415,007
Investments	3	1,218,557	1,255,642	1,218,657	1,255,742
		<u>7,757,534</u>	<u>7,670,649</u>	<u>7,757,634</u>	<u>7,670,749</u>
Current assets					
Stocks	10	21,517	22,525	-	-
Debtors	11	884,428	982,489	900,368	999,934
Short term deposits		1,917,650	1,414,069	1,917,650	1,414,069
Cash at bank and in hand		580,196	719,710	564,940	702,719
		<u>3,403,791</u>	<u>3,138,793</u>	<u>3,382,958</u>	<u>3,116,722</u>
Creditors: amounts falling due within one year	12	<u>454,207</u>	<u>584,450</u>	<u>450,441</u>	<u>579,446</u>
Net current assets		<u>2,949,584</u>	<u>2,554,343</u>	<u>2,932,516</u>	<u>2,537,276</u>
Net assets	13	<u>10,707,118</u>	<u>10,224,992</u>	<u>10,690,151</u>	<u>10,208,025</u>
Restricted funds					
Capital funds		4,517,470	4,517,470	4,517,470	4,517,470
Endowment funds		62,361	61,744	62,361	61,744
Other		1,553,857	1,624,653	1,553,857	1,624,653
Income funds					
Designated funds		4,188,127	3,542,936	4,188,127	3,542,936
General funds					
- charity		368,336	461,222	368,336	461,222
- subsidiary		16,967	16,967	-	-
	14	<u>10,707,118</u>	<u>10,224,992</u>	<u>10,690,151</u>	<u>10,208,025</u>

Approved by the Council and authorised for issue on 14/5/12
And signed on its behalf by

Mrs F Weston
Director



Mr R Hope
Director



The notes on pages 20 to 35 form part of these financial statements

Kent Wildlife Trust

Consolidated cashflow statement at 31 December 2011

	Note	2011 £	2011 £	2010 £	2010 £
Net cash inflow from operating activities	15		635,598		979,662
Returns on investments and servicing of finance					
Investment income and interest	2	48,722		48,224	
			48,722		48,224
Capital expenditure and financial investment					
Purchase of tangible fixed assets	7	(302,771)		(689,981)	
Purchase of investments	8	(37,482)		(33,516)	
Sale of investments	8	20,000			
			(320,253)		(723,497)
Increase in cash in the year	16		364,067		304,389

The notes on pages 20 to 35 form part of these financial statements.

Kent Wildlife Trust

Notes forming part of the financial statements for the year ended 31 December 2011

1 Accounting policies

- a) The financial statements have been prepared under the historical cost convention and are in accordance with applicable accounting standards and the Charities Accounting Statement of Recommended Practice (SORP). There have been no changes in the accounting policies during the year.

These financial statements consolidate the results of the charitable company and its wholly-owned subsidiary Kent Wildlife Enterprises Limited on a line by line basis. A separate statement of financial activities or income and expenditure account for the charitable company itself is not presented because the charitable company has taken advantage of the exemptions afforded by the Companies Act 2006.

- b) Voluntary income received by way of donations and gifts to the charity is included in full in the statement of financial activities when receivable. Subscription income is spread evenly across the period to match the benefit with the cost of providing related services. Intangible income is recognised as an incoming resource when the provider of the service has incurred a financial cost. Volunteer time is not included in the financial statements.
- c) Grants are recognised in full in the statement of financial activities in the year in which they are receivable, unless they are for a future specified period in which case they are deferred.
- d) Income from legacies is accounted for on a receivable basis and is recognised in full in the financial statements in the period in which probate is granted where the amount can be reliably ascertained.
- e) Income generated from the supply of goods or services is included in the statement of financial activities in the period in which the supply is made.
- f) Membership subscriptions are credited to the statement of financial activities in the year to which they relate.
- g) Gifts in kind are valued at market value and brought in as incoming resources. Where the gift relates to project activities it is included as an activity in furtherance of the charity's objects, otherwise it is shown as donations, legacies and similar resources. Gifts of land are capitalised and included within tangible fixed assets.
- h) Resources expended are recognised in the period in which they are incurred. Resources expended include any attributable VAT which cannot be recovered.

Resources expended are allocated to the particular activity where the costs relate directly to that activity. However, the cost of overall direction and administration of each activity, comprising the salary and overheads costs of the central function, is apportioned on the following basis, which is an estimate, based on staff time, of the amount attributable to each activity:

Reserves management	-	28%
Projects	-	12%
Education, volunteering and visitor engagement	-	17%
Conservation and policy	-	21%
Marketing and publicity	-	17%
Membership recruitment and services	-	4%
Governance	-	1%

Governance costs include the management of the charitable group's assets, organisational management and compliance with constitutional and statutory requirements. Other administration costs have been subsumed proportionately across the above cost centres.

Kent Wildlife Trust

Notes forming part of the financial statements for the year ended 31 December 2011 (continued)

1 Accounting policies (continued)

- i) The costs of generating funds relate to the costs incurred by the group and charitable company in raising funds for the charitable work.
- j) The Charity operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the charity in an independently administered fund. The pension cost charge represents contributions payable under the scheme by the charity to the fund. The charity has no liability under the scheme other than for the payment of those contributions.
- k) Rentals payable under operating leases where, substantially, all the risks and rewards of ownership remain with the lessor are charged to the Statement of Financial Activities on a straight line basis over the lease duration.
- l) Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

Land	-	Nil
Buildings	-	over the life of the lease
Furniture, plant and equipment	-	15% on cost
Computer equipment	-	33% on cost
Motor vehicles	-	20% on cost

Items of equipment are capitalised where the purchase price exceeds £1,000. Depreciation costs are allocated to activities on the basis of the use of the related assets in those activities. Assets are reviewed for impairment if circumstances indicate their carrying value may exceed their net realisable value.

- m) Investments held as fixed assets are revalued at mid-market value at the balance sheet date. The gain or loss for the period is taken to the statement of financial activities.
- n) Stocks are stated at lower of cost and net realisable value. In general, cost is determined on a first in, first out basis and includes transport and handling costs. Net realisable value is the price at which stocks can be sold in the normal course of the business after allowing for the costs of realisable value. Provision is made where necessary for obsolete, slow moving and defective stocks.
- o) Assets purchased under finance leases are capitalised as fixed assets. Where material, obligations under such agreements are included in creditors. The difference between the capitalised cost and the total obligation under the lease represents the finance charge. Finance charges are written off to the SOFA over the period of the lease so as to produce a constant periodic rate of charge.
- p) Endowment funds are amounts received from a legacy, income from which is to be used to support an awards scheme aimed at landowners adopting environmentally sound management approaches.
- q) Restricted funds are to be used for specified purposes as laid down by the donor. Expenditure which meets these criteria is identified to the fund, together with a fair allocation of management and support costs.
- r) Unrestricted funds are donations and other incoming resources received or generated for the charitable purposes.
- s) Designated funds are unrestricted funds earmarked by the Council of Management for particular purposes.
- t) Transfers are made from general reserves to restricted funds to cover any overspendings at the year end.

Kent Wildlife Trust

Notes forming part of the financial statements
for the year ended 31 December 2011 (continued)

	Capital restricted £	Marketing and membership £	Reserves management £	Projects £	Cons. policy and consultancy £	Education, Vol & VE £	Admin and governance £	Total 2011 £	Total 2010 £
2 Incoming resources									
Marketing and membership									
Membership subscriptions	-	852,059	-	-	-	-	-	852,059	830,262
Gift Aid claims	-	260,195	-	-	-	-	-	260,195	239,801
Community fundraising	-	60,742	-	-	-	-	-	60,742	57,764
Appeals	-	77,386	-	-	-	-	-	77,386	63,224
Legacy income	-	979,732	-	-	-	-	-	979,732	494,069
Other income	-	63,447	-	-	-	7,136	-	70,583	114,271
Reserves management									
HLS & SPS income	-	-	169,824	-	-	-	-	169,824	92,618
Grant income	-	-	46,211	-	-	-	-	46,211	787,268
Other income	-	-	124,786	-	-	-	-	124,786	89,259
Conservation, policy and consultancy									
Income from all sources	-	-	-	402,622	64,568	-	-	467,190	583,529
Education, volunteering and visitor engagement									
Educational activities	-	-	-	-	-	64,203	-	64,203	61,771
Volunteering income	-	-	-	-	-	652	-	652	1,644
Other income	-	-	-	21,582	-	76,249	-	96,830	63,483
Sales by subsidiary	-	-	-	-	-	92,538	-	92,538	87,928
Projects, grants etc.									
Project income from all sources	-	-	-	600,781	-	-	-	600,781	1,046,780
Administration									
Interest received	-	-	-	-	-	-	5,242	5,242	9,482
Dividends	-	-	-	-	-	-	10,876	10,876	38,742
Investment income	-	-	-	-	-	-	32,451	32,451	-
Other income	-	-	-	-	-	-	153	153	5,560
	2,297,104		340,821	1,024,985	64,568	239,777	48,722	4,015,977	4,667,446

Kent Wildlife Trust

Notes forming part of the financial statements
for the year ended 31 December 2011 (continued)

3 Resources expended	Marketing and membership £	Reserves management £	Projects £	Cons. policy and consultancy £	Education, Vol & VC £	Governance £	Total 2011 £	Total 2010 £
Staff and volunteer costs	250,845	179,024	454,125	197,201	294,888	-	1,376,083	1,612,073
Support staff costs reallocated	37,859	50,479	21,634	37,859	30,648	1,802	180,281	
Marketing, membership and fundraising costs	430,523	-	-	-	-	-	430,523	338,267
Charitable activities and operating costs	-	112,640	464,976	155,640	74,997	-	808,253	1,195,077
Cost of trading	-	-	-	-	78,594	-	78,594	76,353
Direct costs	-	-	-	-	-	30,868	30,868	26,483
Support costs reallocated	84,859	113,145	48,489	84,859	68,695	4,041	404,088	622,146
Depreciation costs	8,940	107,282	35,761	8,940	17,880	-	178,803	170,471
Total	813,026	562,570	1,024,985	484,499	565,702	36,711	3,487,493	4,040,870

Kent Wildlife Trust

Notes forming part of the financial statements
for the year ended 31 December 2011 *(continued)*

4	Net incoming resources for the year	2011 £	2010 £
	This has been arrived at after charging		
	Depreciation – owned assets	178,803	170,471
	Auditors' remuneration - audit	17,500	20,000
		196,303	190,471

5	Employees	2011 £	2010 £
	Staff costs consist of		
	Wages and salaries	1,652,591	1,706,925
	Social security costs	132,481	147,372
	Other pension costs	124,746	128,314
		1,909,818	1,983,111

No employee earned more than £60,000 during the year.
The average number of employees (full time equivalent) during the year was as follows:

	2011 Number	2010 Number
Marketing and publicity	9	10
Membership	3	3
Reserves management	11	13
Conservation and policy	7	13
Education, volunteering and visitor engagement	9	11
Projects	15	3
Governance and support costs	7	7
	61	68

6 Taxation

The charity is exempt from corporation tax as its income is charitable and is applied for charitable purposes. The charity's trading subsidiary, Kent Wildlife Enterprises Limited, Gift Aids available taxable profits to the charity.

Kent Wildlife Trust

Notes forming part of the financial statements
for the year ended 31 December 2011 (continued)

7 Tangible fixed assets	Freehold land £	Leasehold land £	Buildings £	Furniture plant and equipment £	Motor vehicles £	Total £
Group and charity						
<i>Cost</i>						
At 1 January 2011	4,353,183	164,287	1,752,544	511,540	128,593	6,910,147
Additions	-	-	67,510	219,545	15,716	302,771
Fully depreciated assets	-	-	(5,321)	(136,707)	(3,576)	(145,604)
At 31 December 2011	4,353,183	164,287	1,814,733	594,378	140,734	7,067,315
<i>Depreciation</i>						
At 1 January 2011	-	-	187,636	249,022	58,482	495,140
Charge for the year	-	-	50,809	99,922	28,072	178,803
Fully depreciated assets	-	-	(5,321)	(136,707)	(3,576)	(145,604)
At 31 December 2011	-	-	233,124	212,237	82,977	528,338
<i>Net book value</i>						
At 31 December 2011	4,353,183	164,287	1,581,609	382,141	57,757	6,538,977
At 31 December 2010	4,253,183	164,287	1,564,908	262,518	70,111	6,415,007

Kent Wildlife Trust

Notes forming part of the financial statements
for the year ended 31 December 2011 *(continued)*

8 Investments

	Group 2011 £	Group 2010 £	Charity 2011 £	Charity 2010 £
Market value at beginning of year	1,255,642	1,150,830	1,255,742	1,150,930
Disposals	(20,000)	-	(20,000)	-
Additions	37,482	33,516	37,482	33,516
Investment management fee	(8,209)	(7,422)	(8,209)	(7,422)
Unrealised (loss)/gain	(46,358)	73,713	(46,358)	73,713
	<u>1,218,557</u>	<u>1,255,642</u>	<u>1,218,657</u>	<u>1,255,742</u>
Market value at end of year	1,218,557	1,255,642	1,218,657	1,255,742
	<u>1,276,004</u>	<u>1,272,824</u>	<u>1,276,104</u>	<u>1,272,924</u>
<i>Investments comprise:</i>				
Listed investments	1,217,713	1,254,794	1,217,709	1,254,794
Unlisted investments	844	848	848	848
Investment in subsidiary	-	-	100	100
	<u>1,218,557</u>	<u>1,255,642</u>	<u>1,218,657</u>	<u>1,255,742</u>

Kent Wildlife Trust

Notes forming part of the financial statements
for the year ended 31 December 2011 (*continued*)

9 Subsidiary undertaking

The charitable company owns the whole of the issued ordinary share capital of Kent Wildlife Enterprises Limited, a company registered in England. The subsidiary is used for non-primary purpose trading activities. All activities have been consolidated on a line by line basis.

	2011 £	2010 £
Turnover	92,538	87,928
Cost of sales	(44,597)	(51,808)
	47,941	36,120
Gross profit		
Administrative expenses	(33,997)	(24,545)
	13,944	11,575
Operating profit		
Interest payable	-	-
	13,944	11,575
Profit on ordinary activities		
Gift Aid to parent undertaking	(13,944)	(11,575)
	-	-
Profit on ordinary activities before taxation		
Taxation	-	-
	-	-
Profit for the financial year		
	16,967	16,967
Accumulated profit at the end of the year		
The aggregate of the assets, liabilities and funds was:		
Assets	36,880	39,548
Liabilities	(19,813)	(22,481)
	17,067	17,067
Funds		

Kent Wildlife Trust

Notes forming part of the financial statements
for the year ended 31 December 2011 (*continued*)

10 Stocks	Group 2011 £	Group 2010 £	Charity 2011 £	Charity 2010 £
Finished goods	21,517	22,525	-	-
	21,517	22,525	-	-
11 Debtors	Group 2011 £	Group 2010 £	Charity 2011 £	Charity 2010 £
Trade debtors	58,176	176,917	58,070	176,885
Amounts owed by subsidiary undertakings	-	-	16,046	17,487
Other debtors	-	2,674	-	2,664
Prepayments and accrued debtors	826,252	802,898	826,252	802,898
	884,428	982,489	900,368	999,934

All amounts fall due within one year

12 Creditors: amounts falling due within one year

	Group 2011 £	Group 2010 £	Charity 2011 £	Charity 2010 £
Trade creditors	184,243	325,406	183,693	324,951
Taxation and social security	39,656	53,449	37,641	51,672
Accruals and deferred income	230,308	171,490	229,108	171,490
Other creditors	-	34,105	-	31,333
	454,207	584,450	450,441	579,446

Kent Wildlife Trust

Notes forming part of the financial statements
for the year ended 31 December 2011 (*continued*)

13 Analysis of group net assets between funds

	Capital restricted funds £	Other restricted funds £	Designated funds £	General funds £	Total funds £
Fixed assets	4,517,470	-	3,240,064	-	7,757,534
Net current assets	-	1,616,218	948,063	385,303	2,949,584
Net assets at the year end	<u>4,517,470</u>	<u>1,616,218</u>	<u>4,188,127</u>	<u>385,303</u>	<u>10,707,118</u>

Kent Wildlife Trust

Notes forming part of the financial statements
for the year ended 31 December 2011 *(continued)*

14 Movements in funds

	At 1 January 2011 £	Incoming resources £	Outgoing resources and losses £	Transfers £	At 31 December 2011 £
Capital restricted funds					
Nature reserves holdings	4,517,470	-	-	-	4,517,470
Other restricted funds					
<i>Reserves management</i>					
Richard Neame Endowment fund	61,744	617	-	-	62,361
Reserves Management fund	87,350	100,204	(45,009)	-	143,045
De Haan Trust – Blean	-	-	-	-	-
Appeals, donations, legacies – restricted funds	-	42,110	(42,110)	-	-
North Kent A	500,000	-	-	-	500,000
North Kent B	200,000	-	-	-	200,000
Sevenoaks Wildlife Reserve fund	453,000	-	-	-	453,000
<i>Conservation and policy</i>					
Living Landscapes fund (Phillips Legacy)	241,065	-	(134,935)	-	106,130
Kent Seasearch	12,738	-	-	-	12,738
Sittingbourne Relief Road fund	130,000	-	-	-	130,000
Conservation fund	-	-	-	-	-
<i>People and Wildlife</i>					
Wild about Gardens	-	-	-	-	-
People and Wildlife fund	-	57,397	(48,952)	-	8,944
<i>Sundry</i>					
Projects	-	1,024,985	(1,024,985)	-	-
Total other restricted funds	1,686,397	1,225,812	(1,295,991)	-	1,616,218
Unrestricted funds					
<i>Designated funds</i>					
Land and property fund	1,914,897	-	-	-	1,914,897
Property and maintenance fund	153,388	-	(98,256)	-	65,132
Total unrestricted capital funds	2,073,285	-	(98,256)	-	1,980,029

Kent Wildlife Trust

Notes forming part of the financial statements
for the year ended 31 December 2011 (*continued*)

14 Movements in funds (*continued*)

	At 1 January 2011 £	Incoming resources £	Outgoing resources and losses £	Transfers £	At 31 December 2011 £
Legacy stabilisation fund	204,326	979,732	(1,285)	-	1,182,773
Emergencies fund	1,000,000	-	-	-	1,000,000
Strategic development fund	235,000	-	(235,000)	-	-
Reserves acquisition and management fund	25,325	-	-	-	25,325
Total designated funds	3,542,936	979,732	(334,541)	-	4,188,127
General funds					
General	287,877	1,810,433	(1,856,961)	-	241,349
Unrealised gain/(loss)	190,312	-	(46,358)	-	143,954
Total general funds	478,189	1,810,433	(1,903,319)	-	385,303
Total unrestricted funds	4,021,125	2,790,165	(2,237,860)	-	4,573,430
Total funds	10,224,992	4,015,977	(3,533,851)	-	10,707,118

Purpose of capital restricted funds

Nature reserves holdings

The cost of nature reserves funded through grant and appeal income.

Purpose of other restricted funds

Richard Neame Endowment fund

The income from this fund is to be used for supporting an award scheme aimed at landowners and environmentally sound management approaches.

Reserves Management

A range of funding supporting reserves conservation and management activities in the Trust's Kent reserves.

De Haan Trust – Blean fund

This fund for the restoration of habitat in the Blean complex has now been fully extinguished

Kent Wildlife Trust

Notes forming part of the financial statements
for the year ended 31 December 2011 (*continued*)

14 Movements in funds (*continued*)

Purpose of other restricted funds (continued):

Appeals, donations, legacies – restricted funds

Funding received by way of donations and legacies that are restricted to specific purposes

North Kent A

Funding received from London Array in payment for a way leave over the South Swale Reserve. To be used in the North Kent and coastal areas

North Kent B

Funding received from London Array on behalf of Gravesham Parish Council to be used on environmental enhancements with their agreement

Sevenoaks Wildlife Reserve fund

Restricted funds transferred from the Jeffery Harrison Memorial Trust at the time of the merger with Kent Wildlife Trust to be used for the improvement and enhancement of the Sevenoaks Wildlife Reserve

Living Landscapes fund (Phillips Legacy)

A fund originally financed by the Phillips legacy to fund the establishment and development of the Living Landscapes / Living Seas approach to conservation

Kent Seasearch

An offshore phase 1 survey of marine habitats funded by Natural England and supported by the Kent Biodiversity Partnership

Sittingbourne Relief Road fund

A fund in mitigation to be used in the North Kent area

Conservation fund

A range of funding for various aspects of conservation and policy related work undertaken by the Trust

Wild about Gardens

An award scheme raising awareness of the wildlife importance of gardens managed with and for a number of Kent local authorities and with the support of Mid Kent Water

People and Wildlife fund

A range of funding for various aspects of people and wildlife related activities undertaken by the Trust

Projects

Restricted income received for use in specific projects

Kent Wildlife Trust

Notes forming part of the financial statements for the year ended 31 December 2011 (*continued*)

14 Movements in funds (*continued*)

Purpose of designed funds

Land and property fund

This represents the value of general funds invested in land and buildings and are therefore not readily available for other purposes.

Legacy stabilisation fund

All legacy income is transferred into this fund and is managed at Trustee level.

Emergencies fund

This fund, roughly equivalent to six months core salary costs, is to provide financial stability in the event of a major decline in income.

Property and maintenance fund

This fund reflects the budgeted costs of maintaining the Trust's significant portfolio of buildings and the planned extension of the accommodation at Tyland Barn.

Strategic development fund

Sums contained in this fund provide a sinking fund to cover the costs over a period of time of those core funded posts identified in the strategic review 2006 as necessary for the development of the organisation. This will allow strategic development to continue, protected in part from any possible short-term fluctuations in income.

Reserves acquisition and management fund

A fund derived from legacies and donations for the emergency purchase or management of reserves.

Living Landscapes fund

A fund originally financed by the Phillips legacy, to fund the establishment and development of the Living Landscapes / Living Seas approach to conservation.

Transfers between funds

Transfer from general to restricted funds are made to cover funding shortfalls in those funds.

The transfer from general funds to the designated legacy stabilisation fund represents the transfer of unspent legacy income.

15 Free reserves

	2011 £	2010 £
Unrestricted funds	4,573,430	4,021,124
Less designated funds	(4,188,127)	(3,542,936)
Less unrealised gains on investment	(143,954)	(190,312)
Less subsidiary reserves	(16,967)	(16,967)
	<hr/>	<hr/>
Free reserves	224,382	270,909
	<hr/>	<hr/>

Kent Wildlife Trust

Notes forming part of the financial statements
for the year ended 31 December 2011 (*continued*)

16 Reconciliation of net incoming resources to net cash inflow from operating activities

	2011 £	2010 £
Net incoming resources	528,484	326,575
Depreciation charge	178,803	170,471
Net gain on disposal of tangible fixed assets	-	-
Decrease in debtors	98,062	59,008
(Decrease)/increase in creditors	(130,246)	155,923
Decrease in stock and work in progress	1,008	8,487
Investment income and interest	(48,722)	(48,224)
Investment management fee	8,209	7,422
	635,598	979,662
Net cash inflow from operating activities	635,598	979,662

17 Reconciliation of net cash flow to movement in net cash funds

	2011 £	2010 £
Net funds at beginning of the year	2,133,779	1,829,390
Change in net funds during the year	364,067	304,389
	2,497,846	2,133,779
Net funds at end of the year	2,497,846	2,133,779

18 Analysis of net funds

	At 1 January 2011 £	Cash Flow £	At 31 December 2011 £
Cash at bank and in hand	719,710	(139,514)	580,196
Cash on deposit	1,414,069	503,581	1,917,650
	2,133,779	364,067	2,497,846
Total	2,133,779	364,067	2,497,846

19 Related party transactions

Tim Simmons is a trustee of Kent Wildlife Trust and a partner of Gullands solicitors. During the year payments of £1,223 (2010 - £2,080) were made by the Trust to Gullands to reimburse their disbursements. No fees were paid for Mr Simmons' services and no other payments were made to Gullands for the conveyancing services received. Fees amounting to £1,297 (2010 - £2,350) were paid to Gullands in respect of employment advice.

Kent Wildlife Trust

Notes forming part of the financial statements
for the year ended 31 December 2011 (*continued*)

20 Local groups

The Trust has a number of local groups operating in various areas around the County. These groups encourage an interest in wildlife amongst the people in their area and raise funds for the Trust through the activities that they arrange. Under new governance arrangements that came into force with effect from 1 October 2011, the local groups retain sufficient funds to carry out their day-to-day activities and pay any amount in excess of this to the Trust. They may make suggestions as to how these funds should be applied. With effect from 2012 income and expenditure from these groups will be incorporated in these accounts.

APPENDIX A SUPPORT FROM ORGANISATIONS

Corporate Sponsors:

A Cut Above Tree Services Limited
A R Adams & Sons Ltd
Advo Group Ltd
Allhallows Leisure Park
Andrews Garage
Arabella Bianco
Arriba Wellness Club Live Life Well
Axeworks
Aylesford Metal Company Ltd
BAM Nuttall Ltd
Barclays Bank PLC
Belmont International Ltd
Berkeley Homes (Capital) PLC
Best Western Donnington Manor Hotel
Bishopsgate Business Advisory
BNI Kent Limited
Boys Hall
Brett Group
Bridgewood Manor Hotel
Broadhembury Caravan & Camping Park
Buckland Lake Reserve, Fishery & Dive Centre
Cartridge World
Charis Technology Ltd
Chart Hills Golf Club
City Central Cleaning & Support Services
Clip Clop Clobber
Countrystyle Recycling
Darcy Products
Design Advantage
Down to a Fine Art
Down To Earth Trees Ltd
DPM Facilities Limited
Earl Street Employment Consultants
EPPS Construction Limited
Estover Energy
Focus Computer Services
Four Jays Group
Fresca Group Limited
Gallagher Group
Garden of England Cottages
Garden Ornaments Direct
Gaza Timber
Gravesham Trophy Centre
Green-Earth Garden Services.com
Gullands
H & RH Escargots
Hadlow Estate
Headland Weald Limited
Headley Brothers Ltd
Heidi-Organic.co.uk
Hillborough Properties Ltd
Howfield Manor Hotel
Hugh Lowe Farms Ltd
Hunton Engineering Design Ltd

APPENDIX A SUPPORT FROM ORGANISATIONS

Corporate Sponsors (continued):

Iffin Farmhouse
J Breheny Contractors Ltd
Jarman Solicitors
Kings Hill Golf Ltd
Lafarge Aggregates Limited
Lafarge Cement UK
Laser Transport International Ltd
Lazy Days Living
Liberty Property Trust UK Limited
Mastercolour
My Parties
Network Rail (CTRL) Ltd.
Nizels Golf Club
Northforeland Golf Club
Otaga Limited
Palace Farm Hostel & Campsite
Palmstead Nurseries
Peter Norris (Haulage) Limited
Prestige Tree Care
R & W Coaching
Readie Construction Ltd
Recoop Renewable Energy Ltd
Royal St Georges
Southern Water PLC
Sovereign Forestry Contractors
Squires Delf & Associates Limited
Squires Young Associates
Sutton & East Surrey Water plc
Sweeep Kuusakoski Ltd.
Swiftcure Limited
T J Gardening & Landscapes
Taylor Wimpey South West Thames
Thanet S.D.S
Thanet Waste Services Ltd
The BarnYard
The Bowl Inn
The Cleaning Clinic
The Cock Inn
The Copy Shoppe
The Dog & Duck Leisure Parks
The Ecovillage (Sust Ltd)
The English Cottage Garden Nursery Ltd
The Marquis at Alkham
The Marsh Christian Trust
The Net
The Potted Garden Nursery
The Quex Park Estates Co Ltd
The Shurland Hotel
The Utility Warehouse Discount Club (Maidstone)
This Art of Mine Ltd
Tilfen Land
Touchtrees Ltd
Tower Design & Print Limited
Tregothnan Kent

**APPENDIX A
SUPPORT FROM ORGANISATIONS**

Corporate Sponsors (continued):

UK Power Networks (Operations) Ltd
UPG Printer Group Ltd
Ventureprint.Com
Veolia Water South East
Viridor Ltd.
Warners Law LLP
Wienerberger Ltd
Wildthing Wildlife Consultants
WM Lillico & Son Limited
Woodlands Management Consultant
Woodlands Manor Golf Club
Worldwide Fruit Ltd

APPENDIX B SUPPORT FROM ORGANISATIONS

Charitable Trusts, Foundations and Other Funding Bodies

Arcadia
Ashford Borough Council
BBC Wildlife Fund
Biffaward
Big Lottery Fund Local Food
Big Lottery Fund Reaching Communities
Boxley Parish Council
Canterbury City Council
Coda Wildlife Trust
Cory Environmental Trust in Britain
Defra WFD Delivery Fund
GrantScape
Heritage Lottery Fund
High Weald AONB
Ibstock Cory Environmental Trust
Interreg IVA Channel Programme
Interreg IVA 2 Seas Programme
Kent Community Foundation
Kent County Council
Kent County Council Local Schemes Fund
Kent County Council Member Community Grant
Lafarge Aggregates and Concrete Ltd UK
Little Cheyne Court Wind Farm Community Fund
Magnox South
Marine Conservation Society
Million Ponds
Natural England
Biodiversity Action Fund
Sevenoaks District Local Strategic Partnership
Shepway District Council
SITA Trust
South East Water
The Banister Charitable Trust
The Bernard Sunley Charitable Foundation
The Beryl Evetts and Robert Luff Animal Welfare Trust
The Brook Trust Fund
The Cobtree Charity Trust Limited
The David Fenton 1989 Charitable Trust
The D'Oyly Carte Charitable Trust
The Esmee Fairbairn Foundation
The Fishmongers' Company Charitable Trust
The Francis Wildlife Charitable Foundation
The Garfield Weston Foundation
The Godinton Charitable Trust
The Jill and Kenneth Rush Charitable Trust
The Phillips Fund
The St Mary's Charity
The Stonewall Park Charitable Trust
The Swire Charitable Trust
The Tory Family Foundation
The Tubney Charitable Trust
The W H & A Hawkins Charitable Trust
Yorkshire Building Society Charitable Foundation